

## BOARD OF GOVERNORS AGENDA

**1130, Wednesday 22 January 2025, Boardroom, St Andrew's Court**

- 1130 Strategic horizon-scanning session:  
Kevin Child, Director Student Support Services and Principal Safeguarding Officer Students
- 1200 1. Introductions, Apologies, Quoracy and Conflicts of Interest
2. Minutes of the Previous Meeting 27 November 2024 (Annex A: Page 1) - **confidential**
3. Matters Actioned (Annex B: Page 19) and Matters Arising - **confidential**
4. Reports from the Chair and Vice-Chancellor
- 1205 4.1. Vice-Chancellor's Report (Annex C: Page 23) – **confidential**  
4.2. Chair's Business (*Oral Report*)
5. Reports for Strategic Discussion and Decision
- 1220 5.1. University Strategy 2030 (*Presentation*)
- 1300 LUNCH BREAK (20 minutes)**
- 1320 5.2. Election of Chair of the Board of Governors (Annex D: Page 29) – **confidential**  
1330 5.3. Board Effectiveness - Workshop Outcomes (Annex E: *to follow*) – **confidential**  
1410 5.4. University Management Accounts Update (Annex F: Page 31) - **confidential**  
1430 5.5. Student Recruitment  
5.5.1 Actual Student Recruitment in 2024/25 (Annex G: Page 44) - **confidential**  
5.5.2 Student Recruitment Update (Annex H: Page 50) - **confidential**  
1445 5.6. Academic Council (*Presentation*)
- 1500 BREAK (10 mins)**
- 1510 5.7. London Campus (Annex I: Page 60) and (*Presentation*) - **confidential**  
1545 5.8. Eldon Carpark (Annex J: Page 82) - **confidential**  
5.9. Civil Engineering Labs Annex Building (Annex K: Page 91) - **confidential**
6. Reports for Regulatory and Statutory Compliance Purposes
- 1600 6.1. The Vice-Chancellor's Summary Objectives for 2024/25 (Annex L: Page 107) **confidential**  
1610 6.2. Internal Audit Tender Update (*Oral Report*)
7. Reports Circulated Electronically \*
- 1615 For Approval  
7.1. Academic Council Constitution, Membership, Terms of Reference and Terms of Office  
7.2. Annual Remuneration Committee Report to the Board of Governors  
7.3. Statement of Primary Responsibilities Comparison with Board Business 2024

For note

- 7.4. Risk Management Update
- 7.5. Undergraduate Degree Outcomes Statement
- 7.6. People, Culture and Engagement Committee Chair's Report
- 7.7. Health and Safety Annual Report 2023/2024
- 7.8. Academic Council Chair's Report
- 7.9. Draft minutes of the Academic Council meeting of 19 November 2024 were circulated to members on 14 January 2025.

1625 8. Matters for Information

- \* 8.1. Confirmed Meeting Dates for 2025/2026:
- Wednesday 8 October 2025 from 1130 to 1630
  - Wednesday 26 November 2025 from 1130 to 1630
  - Wednesday 28 January 2026 from 1130 to 1630
  - Wednesday 25 March 2026 from 1130 to 1630
  - Wednesday 1 July 2026 from 1130 to 1630

- \* 8.2. Date of next meeting: Tuesday 25 March 2025

1630 9. Private Session (external governors only)

\* If you wish to discuss any agenda items listed in this section then please inform the Clerk to the Board at least 48 hours in advance of the meeting. These reports will otherwise be formally received for note.